

REPORT FOR DECISION



DECISION OF:	CABINET
DATE:	30th January 2019
SUBJECT:	Corporate Performance Update Quarter 2 2018/19
REPORT FROM:	The Leader of the Council
CONTACT OFFICER:	Jackie Summerscales (Principal Strategy Officer, Corporate Policy) and Marcus Connor (Corporate Policy Manager)
TYPE OF DECISION:	CABINET KEY DECISION
FREEDOM OF INFORMATION/STATUS:	This paper is within the public domain
SUMMARY:	This report provides an update on performance in line with the Single Outcomes Framework for Team Bury
OPTIONS & RECOMMENDED OPTION	Cabinet are asked to note the report
IMPLICATIONS:	-
Corporate Aims/Policy Framework:	Do the proposals accord with the Policy Framework? Yes
Statement by the S151 Officer: Financial Implications and Risk Considerations:	A robust performance management framework is essential if the Council is to measure the effectiveness and value for money of the services it delivers. This report compliments regular finance and risk monitoring reports that Members receive.
Health and Safety	There are no implications directly arising from this report. Any actions to manage performance should consider health and

	safety in accordance with Council policy.
Statement by Executive Director of Resources:	There are no wider resource implications.
Equality/Diversity implications:	No: This report does not impact upon the EA completed for the Vision, Purpose and Values document. The Single Outcomes Framework is a mechanism to manage the performance of the VPV.
Considered by Monitoring Officer:	Yes: Measuring and monitoring corporate performance is an important tool in ensuring legal and administrative requirements are regularly reviewed and that areas of risk are identified and improvements sought where necessary. This report demonstrates the importance of having a robust framework in place and is aligned to other regular monitoring reports.
Wards Affected:	All
Scrutiny Interest:	Overview and Scrutiny

TRACKING/PROCESS

Chief Executive/ Strategic Leadership Team	Cabinet Member/Chair	Ward Members	Partners
Scrutiny Committee	Committee	Council	

1.0 BACKGROUND

1.1 In 2017, the Council, along with partners in Team Bury adopted a Single Outcomes Framework (SOF), an outcome based approach to performance management.

1.2 The SOF is supported by five high level outcomes/conditions of wellbeing which the Council and its partners are seeking to achieve for residents of the Borough:

- *All people of Bury live healthier, resilient lives and have ownership of their wellbeing (SOF-1);*
- *Bury people live in a clean and sustainable environment (SOF-2);*
- *People of all ages in Bury have high level and appropriate skills (SOF-3);*
- *All Bury people achieve a decent standard of living and are provided with opportunities through growth (SOF-4);*

- *Bury is a safe place to live, with all people protected (and feel protected) from harm (SOF-5).*

2.0 BURY AND GREATER MANCHESTER

2.1 In 2017 the Greater Manchester Combined Authority launched the Greater Manchester Strategy - 'Our People, Our Place'. A Greater Manchester Outcomes Framework has been developed to track progress against the ten priorities of the strategy. The GM Performance Dashboards are included in this report for completeness (*Appendix 1*).

3.0 LATEST PERFORMANCE

3.1 The report shows that there are areas of strength and, performance metrics which identify opportunities to improve outcomes for local people. A set of performance metrics is available in *Appendix 2*.

3.2 The data shows that healthy life expectancy for males in Bury has continued to decline since 2014 and is currently 58.5 years, which is below the North West average of 60.9 years and, significantly below the national average of 63.3 years. Healthy life expectancy for females is slightly better at 62.2 years, which is above the North West average of 62 years but below the national average of 63.9 years. The introduction of the IWIYW fitness initiative primarily targeted at women, appears to have improved life expectancy for women, as there has been a notable increase year on year since the programme was introduced in 2014.

3.3 Whilst Bury is not an outlier in terms of life expectancy within Greater Manchester, more needs to be done to prevent further decline/premature mortality in both men and women. Consequently, a new Integrated Wellness Model has been established as part of the Locality Plan and the work of the Lifestyle Service, to help address the issue by encouraging residents to adopt a more active, healthy lifestyle in order to live well and stay well for longer. Whilst there is still a general focus on women, the model consists of a wide range of physical and social activities for both males and females across the life course.

3.4 However, it is clear that more needs to be done to tackle childhood obesity. At present, around 1 in 5 (21%) reception-age children in Bury are overweight or obese. This is an increase on the previous year (20%) meaning that Bury is almost on par with the England average (22%), after two years of being significantly better. In order to address this, the Council is encouraging all primary schools in Bury to sign up to the Daily Mile programme, which encourages young children to get fit and active by running for fifteen minutes each day.

3.5 Transforming Early Years provision to improve school readiness is a key priority for the Council and its partners. At present, 68.7% of children in Bury achieve a good level of development at the end of reception. Whilst Bury is currently performing better than the North West average (67.9%), it aspires to be at a level above the national average (70.7%). Therefore, a model of intervention is currently being developed to enhance performance.

3.6 Bury has the second lowest level of 16-19 year olds in Greater Manchester that are not in education, employment or training (3.9%), which is significantly below the national average of 6% and positively reflects the availability of local

opportunities. This is due in part to the entrepreneurial nature of the Borough, reflected by increasing numbers of business start-ups, supported by a recent 'meet the provider' event and ongoing programme of business support and development under the Bury Means Business banner. The thriving local economies pilot with Barclays will add significant value to this work.

- 3.7 Household recycling rates have dropped from 60.9% in Q1, to 58.9% (target 60%) in Q2. This is largely due to seasonal variation of tonnage including brown bin tonnage, which fluctuates with the weather. A wet, warm Spring/Summer will increase tonnage, whilst dry, hot spells decrease tonnage because lawns stop growing.
- 3.8 In relation to air quality and carbon dioxide emissions (activities of the whole community), the Council can attempt to facilitate the reduction of emissions but, it does not have overall control. Council operations contribute to approximately 2% of total CO2 emissions in Bury. In terms of nitrogen dioxide emissions, only one of the Council's monitoring sites is failing to meet national and EU targets, as a result of improved vehicle engines leading to fewer emissions. The site that does not meet current targets is located at the junction of Butterstile Lane and Bury New Road in Prestwich, close to a busy 'A' road where higher levels of pollution exist. Options are currently being considered to address air quality at this site and, a GM Clean Air Plan is being developed to tackle pollution across GM and reduce emission levels.
- 3.9 The number of statutory homeless households in temporary accommodation in Bury has increased in recent years but, at 0.3 per 1000 households is still well below the regional (0.8 per 1000 households) and national average (3.4 per 1000 households). Bury's performance has been affected by the impact of the Homeless Reduction Act on the number of people seeking support from the service. However, Bury has taken a proactive approach to helping customers, working closely with Six Town Housing in relation to lettings and move on from temporary accommodation.
- 3.10 With regards to community safety, the Community Safety Partnership Strategy has been refreshed to strengthen resilience in local communities. In addition, a high number of applications have been received for support from the Social Capital Fund.

4.0 CONCLUSION

- 4.1 The development of indicators and performance measures will continue as the Single Outcomes Framework becomes increasingly embedded within the organisation.
- 4.2 Key performance metrics will be identified to form part of the performance framework for a refreshed Corporate Plan, based around the Council's corporate priorities.
- 4.3 Departmental plans and Cabinet Work Plans will continue to be aligned to this during the next quarter so that performance at all levels of the organisation can be discussed in an increasingly consistent fashion.
- 4.4 Areas of declining performance will be looked at with an outcome based approach, to consider what steps can be taken to improve performance so that a positive contribution can be made to the delivery of the desired outcomes.

List of Background Papers:-

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